

The job of the Cobourg Public Library Board is to inspire excellence by its leadership, stewardship and advocacy. To that end the Board will:

- 1. Provide accountability for the activities of the Cobourg Public Library to the citizens of Cobourg and Hamilton Township.
- 2. Produce written governing policies that, at the broadest levels, address each category of organizational decision making:

a) *Ends:* Organizational products, effects, benefits, outcomes, recipients, and their cost **or** relative worth (what good for which recipients at what cost).

- b) Executive Limitations: Constraints on executive authority that establish the prudence and ethics boundaries within which all executive activity and decisions must take place.
- c) Governance Process: Specification of how the Board conceives, carries out and monitors its own task.

d) Board-CEO Relationship: How responsibility is delegated and its proper use monitored; authority and accountability for both the CEO and Board roles.

- 3. Through the Chair or designate actively build relationships with:
 - a) Municipal Councils and senior administrators
 - b) Local school boards
 - c) Economic development, social service and educational organizations
 - d) The media
 - e) The community at large
 - f) The broader Ontario Public Library Community.
- 4. Assess CEO performance (against policies in 2(a) and 2(b)) annually.
- 5. Respond to legislative and regulatory changes affecting the library.
- 6. Ensure that the library is adequately funded to do its business.
- 7. Promote ongoing Board education that includes Board orientation and training required for the Board to make sound decisions.